

# **JENS THRAENHART**

**Chair, PATA China**

**Co-Founder & President, Dragon Trail**

**Contact: <http://jens.magnt.com>**

**Connecting to the Crowds:**

**Can Internet Technologies and Social Media  
Drive Profitable Sustainable Tourism Development**

**China Responsible Tourism Forum**

**December 16, 2011**

**Beijing, China**



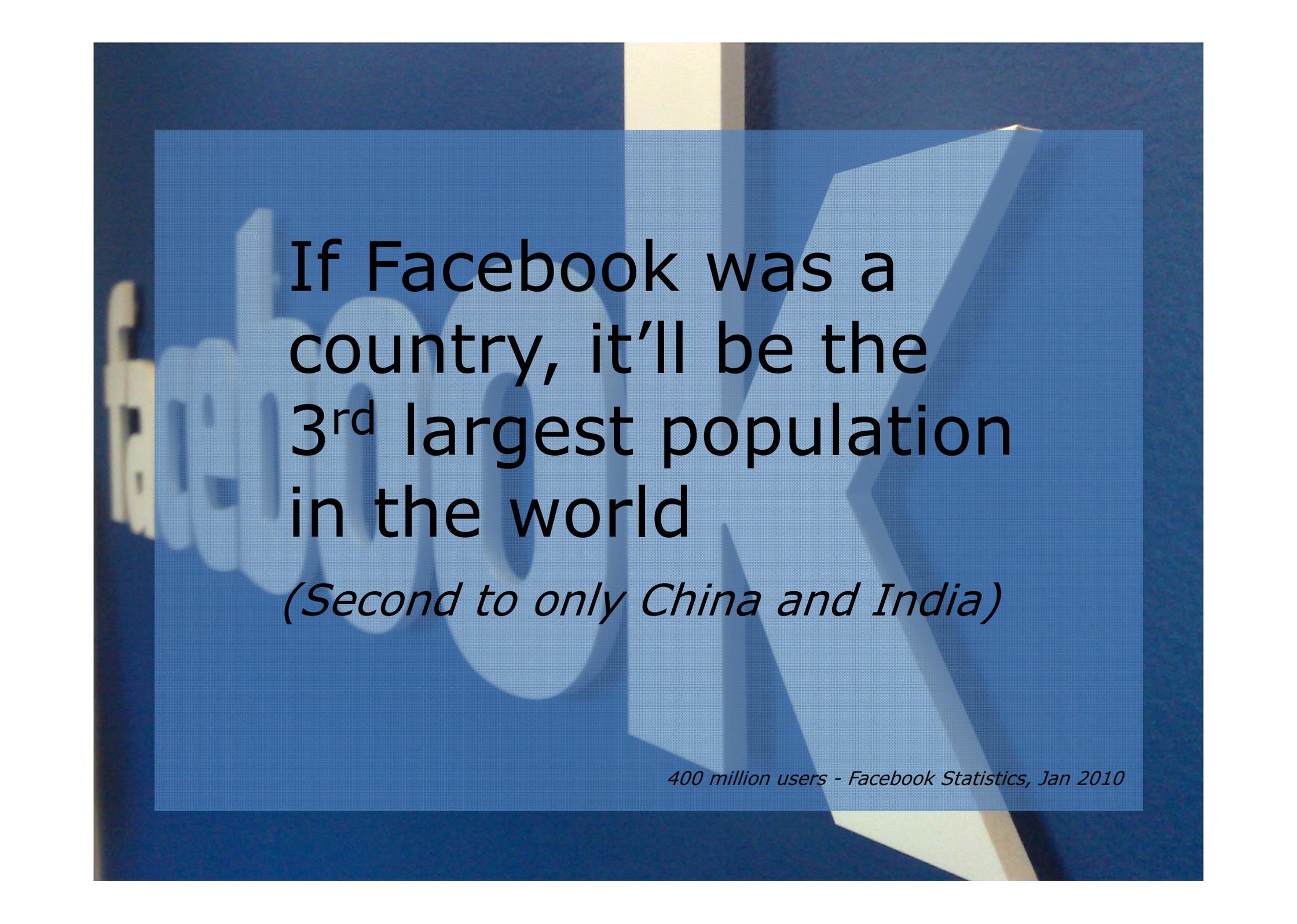
**2/3 OF THE GLOBAL INTERNET POPULATION  
VISIT SOCIAL NETWORKS.**

Nielsen, Global Faces & Networked Places, 2009



# You Tube

For every  
**1** minute 20 hours of video are  
uploaded to YouTube



If Facebook was a  
country, it'll be the  
3<sup>rd</sup> largest population  
in the world

*(Second to only China and India)*

*400 million users - Facebook Statistics, Jan 2010*

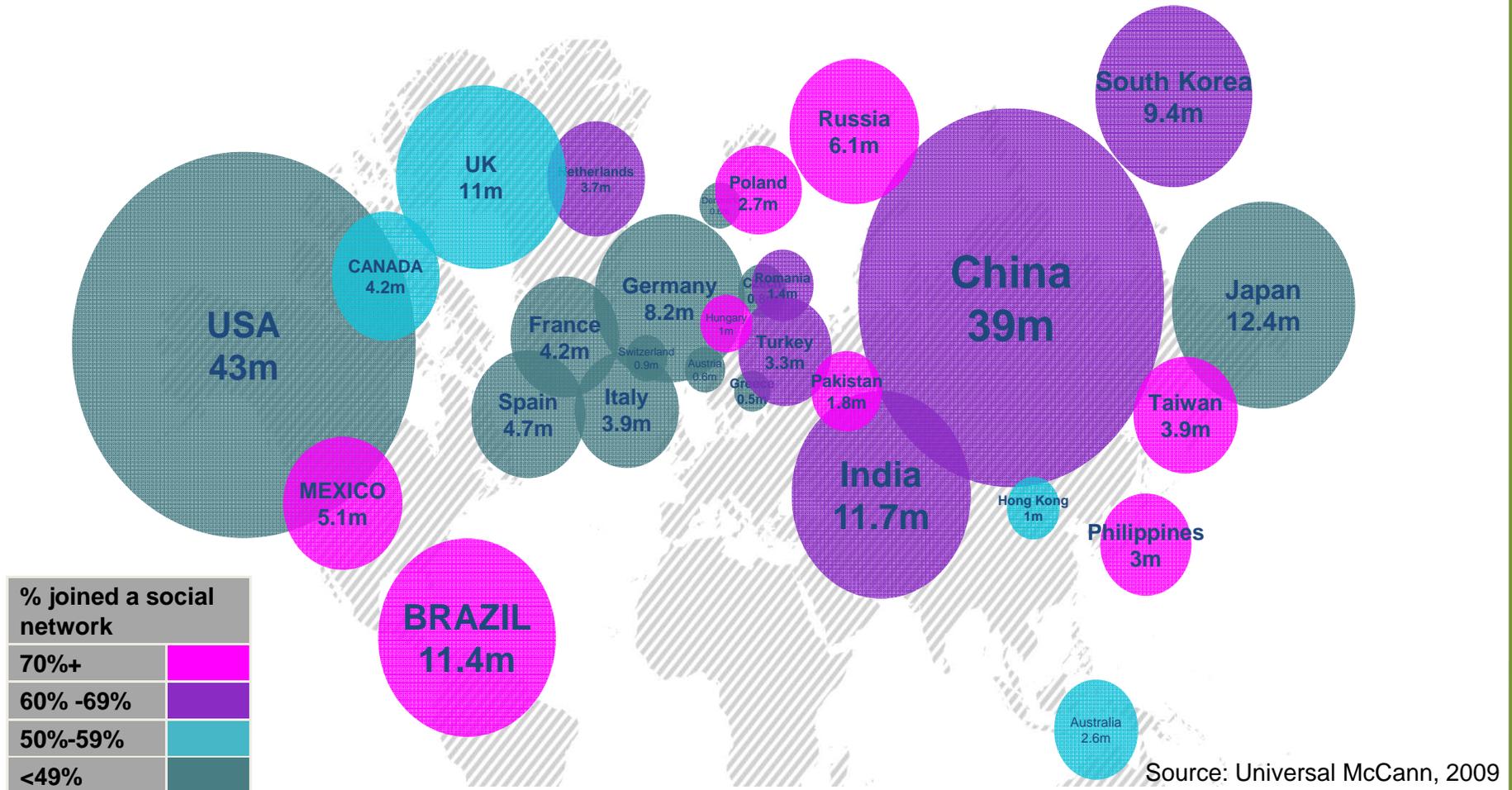
Out of every  
**4** Facebook  
users

**1** browses using  
mobile



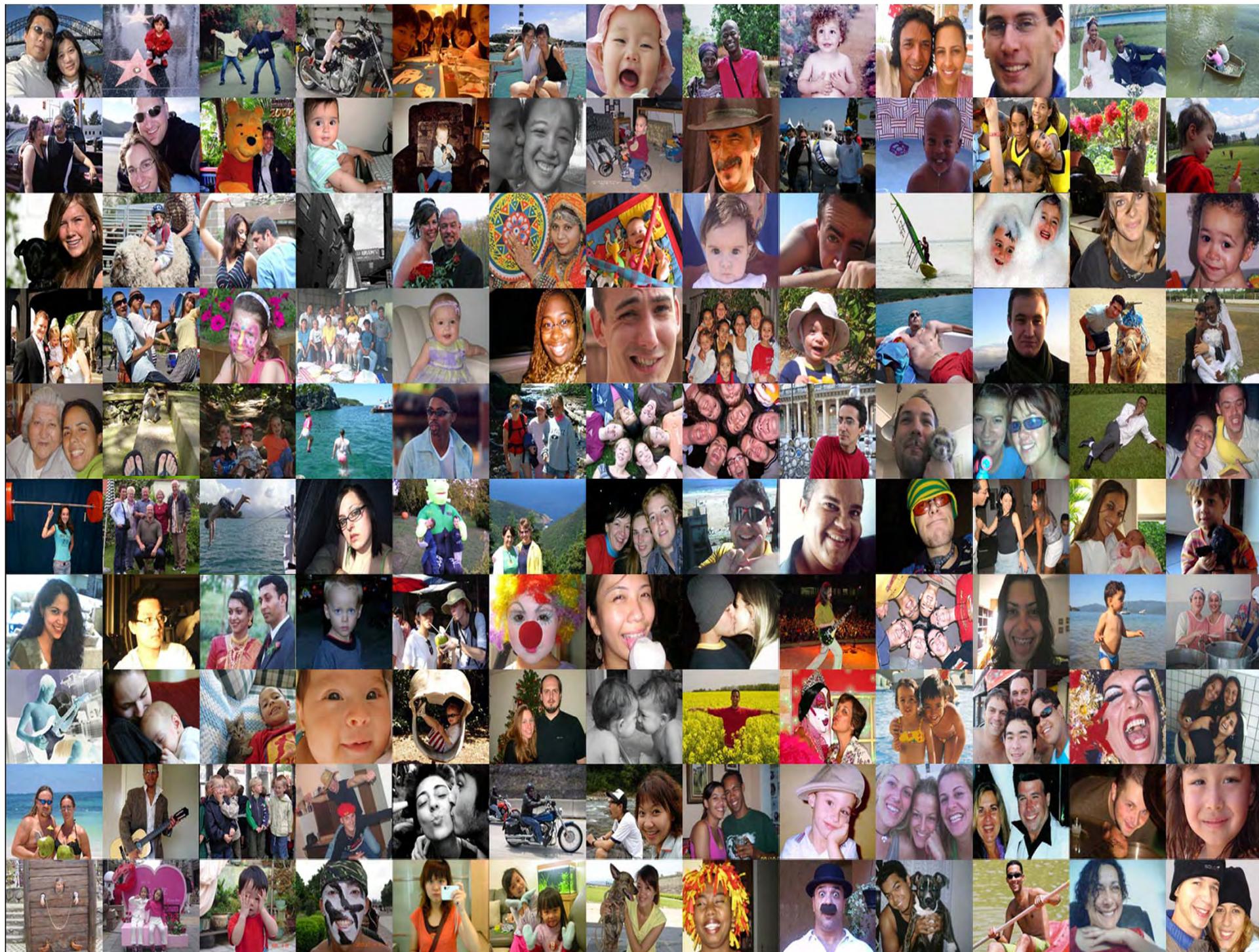
# THE POWER OF THE CROWDS

## Social Networking: everywhere





**CAN SOCIAL MEDIA  
DRIVE SUSTAINABLE  
TOURISM SUCCESS?**

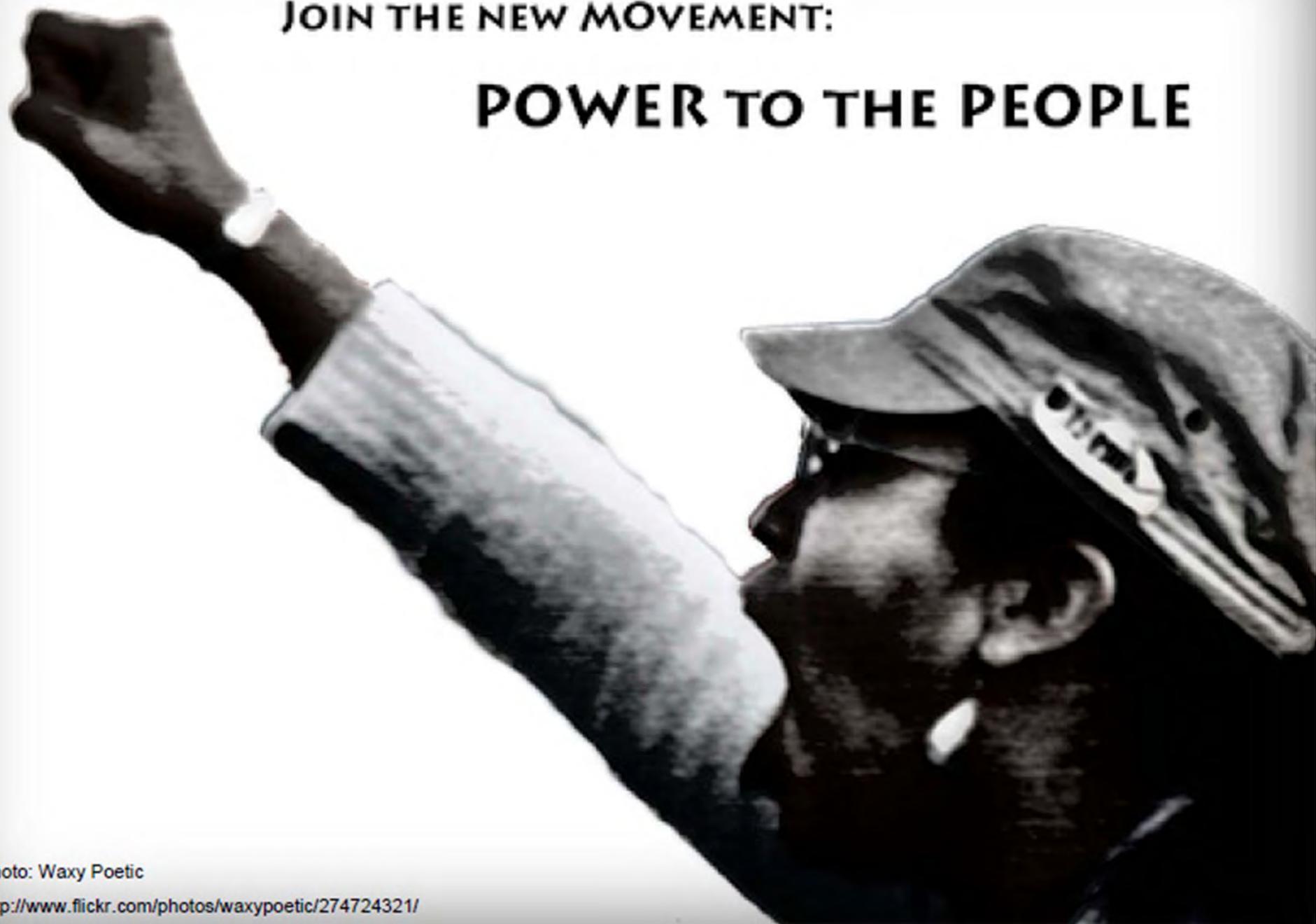


**JOIN THE NEW MOVEMENT:**

**POWER TO THE PEOPLE**

Photo: Waxy Poetic

<http://www.flickr.com/photos/waxypoetic/274724321/>





**SO, HOW DOES IT WORK?**

# The Crowds are Active!

Laptops for £200



Free broadband

**Free** broadband  
**...forever**

When you join our Talk3 international plan

- Up to 8 Megabits per second download speed
- Unlimited calls to UK landlines
- Unlimited international calls to 28 countries
- Available to 70% of the UK

HD Video camera for £200



Video on Mobile phones



# And the Wisdom of the Crowds lives Here...



## and the conversation is powered by...

- Social Networks
- News & Bookmarking
- Blogs
- Microblogging
- Video Sharing
- Photo Sharing
- Message boards
- Wikis
- Virtual Reality
- Social Gaming
- Related:
  - Podcasts
  - Real Simple Syndication (RSS)
  - Social Media Press Release



# The Social Media Conversation

The conversation is **not**:

- **controlled**
- **organized**
- **“on message”**

The conversation **is**:

- **organic**
- **complex**
- speaks in a **human voice**

Social media is **not a strategy**  
or a **tactic** –  
it's simply a **channel**.



# Leverage the CROWDS



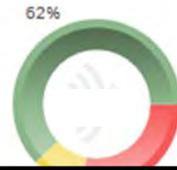
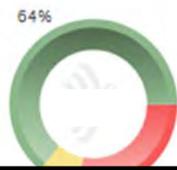
# RESEARCH

## Wisdom of the CROWDS

How do people feel?



2%



Who's talking the most?

1	Robert Farago	↑
2	Unknown Author	+ New
3	Dave K.	+ New
4	DaytonaYellow69ss396	+ New
5	OverAnxious	+ New
6	Dahcredyns	↑
7	Elmo187	+ New

Where are people talking?

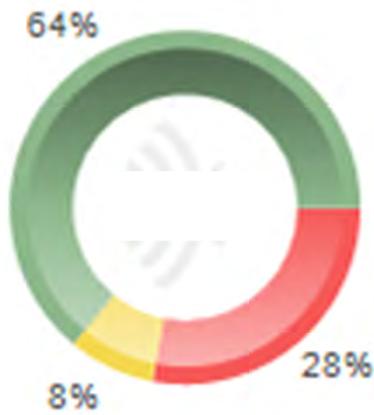
1	gm-volt.com	—
2	gminsidenews.com	—
3	camaro5.com	+ New
4	5thgen.org	↓
5	autoblog.com	↑
6	thetruthaboutcars.com	—
7	motortrend.com	↓

How do people feel?

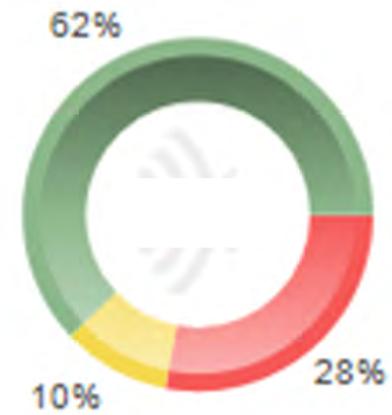


2%

less positive



Previous 30 Days



11/01/08 - 11/30/08

PRODUCT DEVELOPMENT

# Ask the CROWDS

The screenshot shows the 'my Starbucks Idea' website interface. At the top, there's a navigation bar with links: 'Share Your Idea', 'View All Ideas', 'Ideas In Action', and 'About This Site'. Below this is a secondary navigation bar with 'Popular Ideas', 'Recent Ideas', 'Top All-Time', and 'Comments'. The Starbucks logo is on the right. A 'Welcome, Guest' box prompts users to 'Sign In to share, vote & discuss'. A search bar is located below the sign-in box. On the left, a 'CATEGORIES' sidebar lists various product and experience ideas with their respective point counts. The main content area displays three idea cards, each with a title, author, date, and a thumbs-up icon indicating the number of votes. The first idea is 'NO STRINGS WI-FI!' with 3450 points. The second is 'It's the coffee ...' with 1240 points. The third is 'Give an incentive to reload your card.' with 480 points. A fourth idea, 'Brew more bold coffees', is partially visible at the bottom.

**my STARBUCKS IDEA** SHARE. VOTE. DISCUSS. SEE.

Share Your Idea | View All Ideas | Ideas In Action | About This Site

Popular Ideas | Recent Ideas | Top All-Time | Comments

Welcome, Guest

Sign In to share, vote & discuss

SIGN IN

search

**CATEGORIES**

- PRODUCTS**
  - Coffee & Espresso Drinks 15,850
  - Tea & Other Drinks 4,863
  - Food 6,716
  - Merchandise & Music 2,895
  - Starbucks Card 3,729
  - Other Product Ideas 4,679
- EXPERIENCE**
  - Ordering, Payment & Pick-Up 4,100
  - Atmosphere & Locations 4,907
  - Our Partners (Employees) 1,515
  - Other Experience Ideas 4,311
- INVOLVEMENT**
  - Building Community 2,046
  - Social Responsibility 4,176
  - Other Involvement Ideas 3,284

View Category: All

1 2 3 4 5 ... 475 Next >

**NO STRINGS WI-FI!**  
Posted by **brewmusic** to Atmosphere & Locations, 12/15/2008 3:37 AM

no registering cards, no purchase, no two hour sessions. true fee wi-fi is what the people want. you will never make as much money selling wi-fi, as you lose for not having free wi-fi.

3450 points

Comments [56]

**It's the coffee ...**  
Posted by **skijcm** to Coffee & Espresso Drinks, 1/28/2009 3:42 PM

All the current polices to increase profits ... no china cups, serving only Pikes Place (which is not very good), cutting out decaf, making push-button espressos .... are driving people away. Turn yourself back into a coffee shop (and away from being a fast food restaurant) and Starbucks will be successful again.

1240 points

Comments [22]

**Give an incentive to reload your card.**  
Posted by **wide eyed** to Starbucks Card, 1/27/2009 6:25 PM

You can buy 5 - \$20.00 dollar cards for 80.00 dollars at Costco. Why reload your card when you can get a twenty percent discount buy buying 5 new cards. I would definitely reload a hundred dollars if i got an extra twenty percent on my card from Starbucks...

480 points

Comments [4]

**Brew more bold coffees**  
Posted by **cc53** to Coffee & Espresso Drinks, 2/11/2009 3:35 PM



# Activate the CROWDS

loans that change lives

KIVA

LEND ABOUT

What is Kiva?  
Kiva lets you lend to a specific entrepreneur or business - empowering them to get out from under their debt.

**The New York Times**

You, Too, Can Be a Student for the Day

Download our latest article: [More About Our Loans & How to Lend](#)

Over \$7 million in loans

Submit a Proposal Login | Sign Up | Help

**GiveMeaning**

Home | About | Browse | Gifts | Map

Find Something by:  or

Location    Cause

Wenchuan Xian

children **China** earthquake family-reunion  
health migrant-workers Panda poverty spring-festival

Cause: health

China

nt Linkage  
villages, schools and  
hs. The 2008... read

MicroPlace  
Invest wisely. End poverty.

Hello, Guest!   A PayPal Company

Find Investments Gifts My MicroPlace Community Learn More

**\$100 Invested**

Investors like you invest to alleviate poverty and earn a return.

**\$106 Returned**

**Help people help themselves out of poverty**

Number of people helped: 0,370,585

**How does MicroPlace work**

The World of Micro-Loans | 2:58  
As seen on the CBS EVENING NEWS with Katie Couric

**How it Works**  
Your investments can earn a return while helping the poor lift themselves from poverty.  
[Learn More](#)

**Gifts That Keep on Giving**

**Free \$20 Gift!** Give now and you'll get a free \$20 gift certificate to give someone else!  
Act now before we run out!

**Find investments that matter to you**

**Where I Invest**

- Africa
- Latin America
- North America
- South Asia
- Eurasia
- Middle East
- Pacific
- Southeast Asia

**My Financial Return**

1% - 2% | > 2%

**When I Get Repaid**

Anytime | < 1 yr | 1 - 3 yrs | > 3 yrs

# FINANCING



loans that change lives

LEND
ABOUT
COMMUNITY
JOURNALS
MY PORTFOLIO

**Shokirdjon Sodirov** ✉ 📄 ⭐ 📱 🌐 🗺️ | [More](#)

👍 Like 📌 Be the first of your friends to like this.



**Make a Loan** [How Kiva Works](#)

**\$2,000** Loan Request  
Pre-Disbursed: Apr 22, 2010  
 Your funds will be used to backfill this loan.  
 Repayments on this loan will go to you.

**\$425** Raised So Far  
Listed: Apr 27, 2010

**\$1,575** Still Needed

LEND NOW

**About the Loan**

<b>Location:</b> Istaravshan, Tajikistan	<b>Repayment Term:</b> 14 months <a href="#">(more info)</a>	
<b>Activity:</b> Cafe	<b>Repayment Schedule:</b> Monthly	
<b>Loan Use:</b> To buy meat and coal for his shish kebab café	<b>Currency Exchange Loss:</b> N/A	
	<b>Default Protection:</b> Not Covered	

**About the Field Partner**

IMON International administers this loan. [Learn more](#)



**imon**  
international

**Field Partner:** [IMON International](#)

**Field Partner Risk Rating:** ★★★★★ [\(Learn more\)](#)

**Fundraising:** Active

# FINANCING

## Activate the CROWDS

Internet Lender



Online marketplace

Kiva - Microsoft Internet Explorer

loans that change lives

HOME ABOUT

Entrepreneur: Mercy Njoki Kinyi  
 Business Name: Njoki Grocery  
 Location: Muranga, Kenya  
 Activity: Grocery Store  
 Start Date: June 1, 2006  
 Loan Amount: \$225.00  
 Status: Raising funds

LOAN >>

Entrepreneur: Purity Mbeere M  
 Business Name: Pure Smart  
 Location: Muranga, Kenya  
 Activity: Textiles  
 Start Date: June 1, 2006  
 Loan Amount: \$225.00  
 Status: Raising funds

LOAN >>

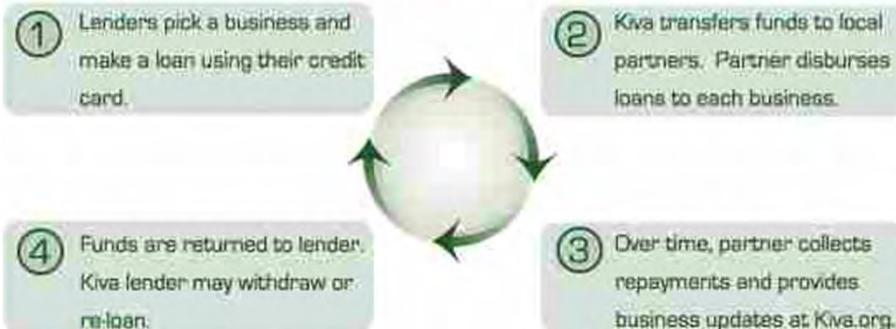
Local Field Partner  
(Microfinance Institution)



Developing World Entrepreneur



### The Loan Cycle



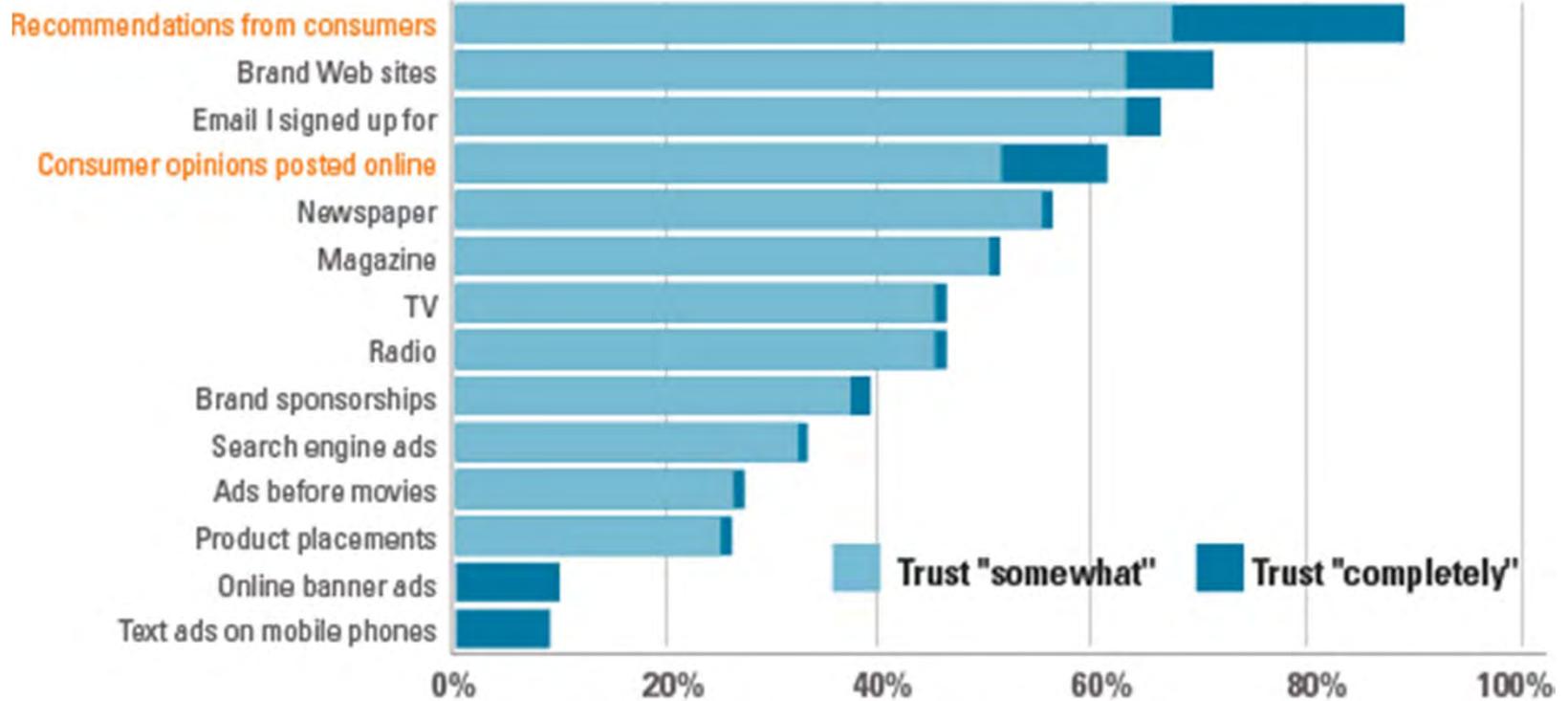
Video:

[http://www.pbs.org/frontline\\_world/stories/uganda601/uganda-601.html?c=3qt](http://www.pbs.org/frontline_world/stories/uganda601/uganda-601.html?c=3qt)



# Influence the CROWDS

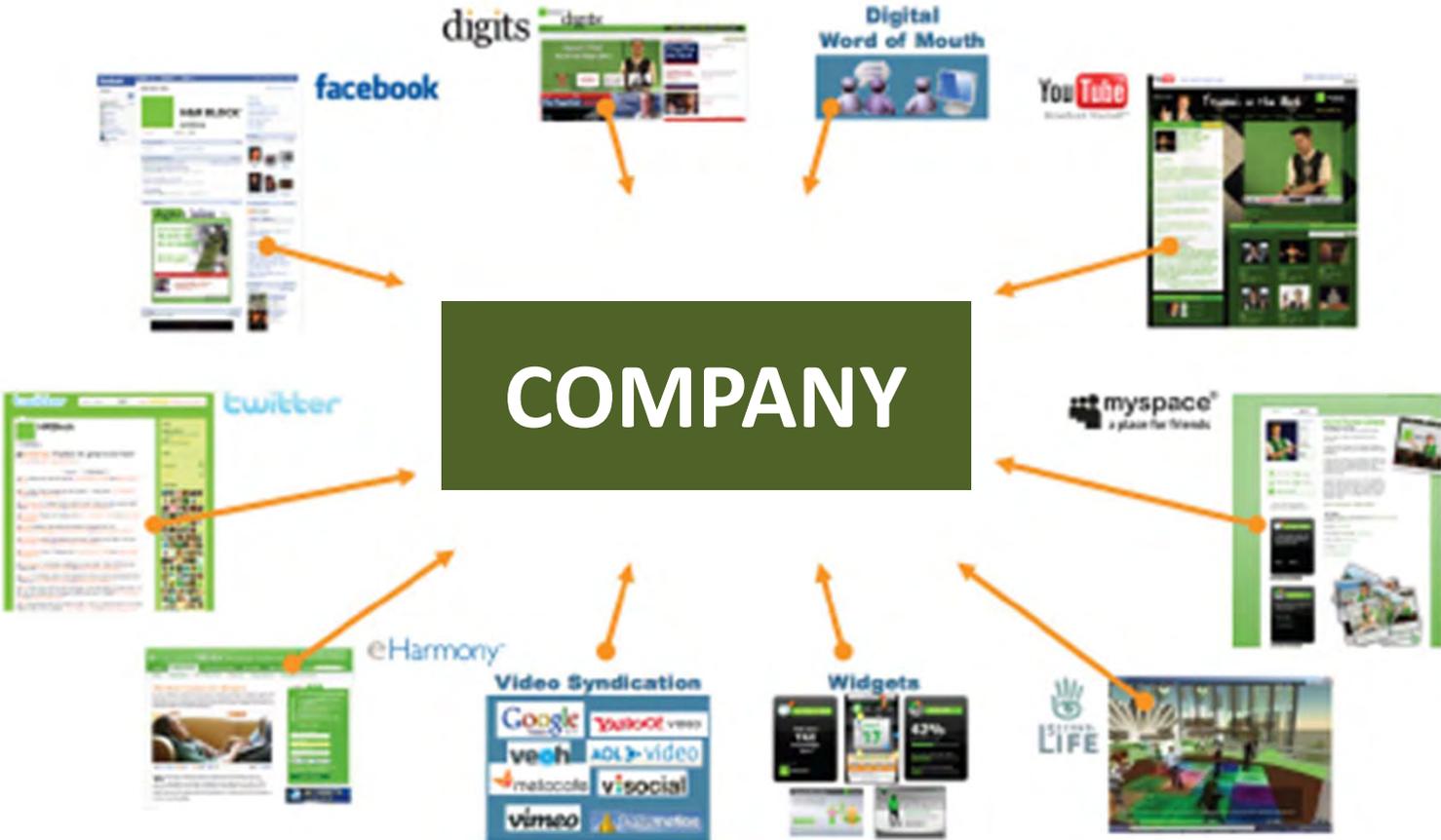
"Indicate your overall level of trust in the following forms of advertising."



Base: 470 responses recruited from PlanetFeedback.com members.  
Source: Forrester Research, Inc. and Intelliseek.

MARKETING

# Message the CROWDS



**WHAT DOES IT ALL MEAN?**

HOW TO BUILD A **WEB**  
**CONTENT & SOCIAL MEDIA**  
**STRATEGY...TO BE RELEVANT**  
TO YOUR **CUSTOMERS**

# SHOWCASE THE EXPERIENCES

**HAWAII!**  
THE ISLANDS OF ALOHA

日本語 | 简体中文 | 繁体中文 | 한국어 | UK | DEUTSCH | OCEANIA

ABOUT  
HAWAII

KAUAI

OAHU

MOLOKAI

LANAI

MAUI

HAWAII'S  
BIG ISLAND

EXPLORE HAWAII

LEARN ABOUT HAWAII

PLAN YOUR VISIT

search the site



FIND VACATION IDEAS



WHAT  
TO DO



WHERE  
TO STAY



EVENTS

WHAT TO DO

ISLAND

All Islands

CATEGORY

TYPE

- Select a Category -

KEYWORDS

optional

SEARCH



## Stories of HAWAII

▶ Click to see the *Stories of Hawaii*

YOU COULD BE ENJOYING

82°

OAHU

H: 86°  
L: 75°



## THE PEOPLE OF HAWAII WOULD LIKE TO SHARE THEIR ISLANDS WITH YOU

The fresh, floral air energizes you. The warm, tranquil waters refresh you. The breathtaking, natural beauty renews you.

LEARN MORE

INTRODUCTION ▶  
CHOOSE AN ISLAND ▶  
HISTORY ▶  
TRAVEL TIPS ▶  
FAQS ▶

SEARCH

Foggy mornings in San Francisco  
- Driving down Route 1  
- Monterey Bay Aquarium  
- Point Reyes National Seashore  
- The Getty Museum  
- Redwoods!  
- Russian River Wine Tasting  
- Calistoga Hot Springs



your  
California

EXPERIENCE PLANNER

NEIGHBORHOODS

THINGS TO DO

LOCALS TALK

JOY OF LIFE GUIDES

CALIFORNIA CONNECT

EVENTS CALENDAR



## LOCALS TALK

The best way to get California tips and travel advice is to ask the people in the know... the locals. To make your travel planning easier, we asked around and compiled a collection of favorite restaurants, activities and California's hidden treasures. Find someone with similar interests to your own, and plan a trip that is sure to please.

▶ [VIEW ALL CALIFORNIA](#)

▶ [SAN FRANCISCO](#)

▶ [SAN FRANCISCO EAST BAY](#)

▶ [MARIN](#)

▶ [WINE COUNTRY](#)

▶ [CENTRAL COAST](#)

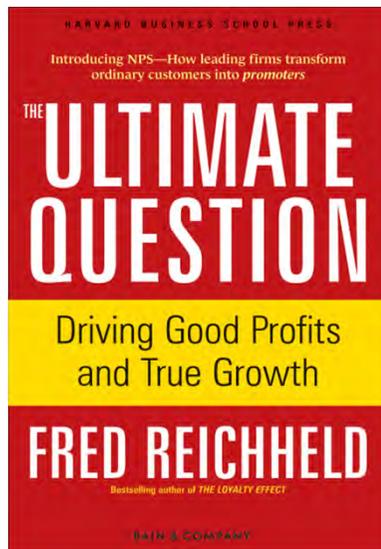
▶ [SILICON VALLEY](#)

▶ [LOS ANGELES](#)

PROFIT

## Please the CROWDS

**“The clear and away  
strongest predictor of a  
company’s growth rate is:  
“would you recommend  
this to a colleague or  
friend?”**



*Fred Reichheld, Bain Fellow and Author, The Ultimate Question – Driving Good Profits & True Growth*



# Leverage the CROWDS

## Social Media Strategy Basics





# Leverage the CROWDS

## Social Media as a Business Tool

Research & Insight

Product Development

Sales & Marketing



**Thank You!**